



# Evaluation of the UNFPA-UNICEF Joint Programme on Female Genital Mutilation/Cutting (FGM/C): Accelerating Change

Introductory Meeting with the National Reference Group  
Nairobi, Nov 12 2012

Kenya Pilot Case Study

**Part 1**

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- **Part one**
- Introduce evaluation team & national evaluation reference group (NRG) members to each other
- Present the objectives, scope and methodology of the joint evaluation
- Review roles and responsibilities of NRG, EMG and evaluation team.

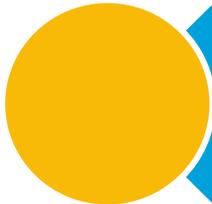
## Part two

- Preliminary discussion of key evaluation questions
- Review reconstructed programme Theory of Change

# Purpose of the evaluation



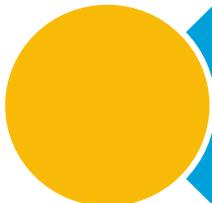
Assess the extent to which and under what circumstances (country context) the joint programme has accelerated the abandonment of FGM/C in programme countries over the last five years (2008-2012).



Ensure accountability to donors and other stakeholders.



A useful learning exercise.



Will provide UNICEF and UNFPA with insights into the successes and challenges in conducting joint programming and delivering jointly.

# Objectives of the evaluation

To assess the relevance, effectiveness, efficiency, and sustainability of the holistic approach adopted by the joint programme.

To assess the adequacy and quality of the inter-agency coordination mechanisms at the global, regional and country levels.

To provide recommendations for a broader programming and partnership to further accelerate the achievements of FGM/C eradication roles.

To identify lessons learned, capture good practices, and generate knowledge to determine the shape of future joint programming on FGM/C.

# Scope of the evaluation

1. The evaluation will cover the implementation and the results of the joint programme during the period 2008-2012

2. The evaluation will cover all four levels of the programme scope and their interconnections:

- *Community level*
- *National level*
- *Regional level*
- *Global level*

3. Detailed country case studies will be conducted in four countries where the joint programme has been implemented:

Kenya, Sudan, Senegal and Burkina Faso

## Selection Criteria:

- Country entry date (2008-2009)
- Implementation rate
- Country context
- Geographical distribution
- Language

# Programme implementation I

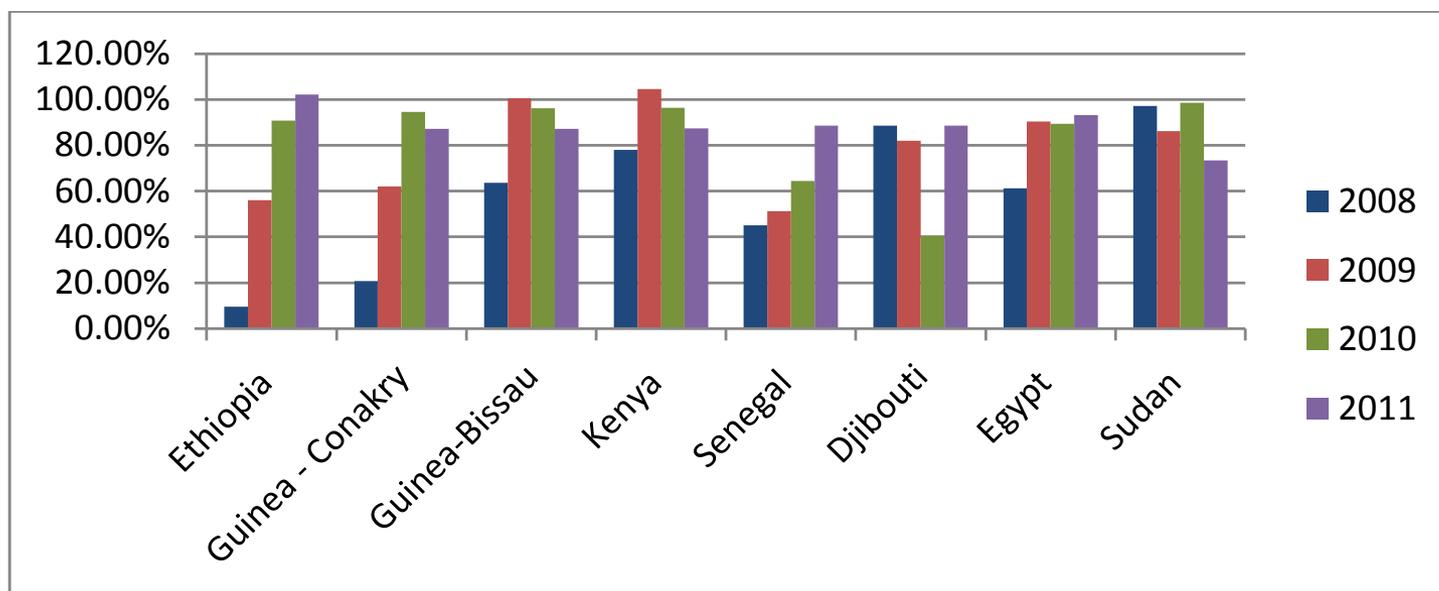
Country entry date in the FGM/C joint programme		
2008	2009	2011
1 - Djibouti	9 - Burkina Faso	13 - Eritrea
2 - Egypt	10 - Gambia	14 - Mali
3 - Ethiopia	11 - Uganda	15 - Mauritania
4 - Guinea	12 - Somalia	
5 - Guinea Bissau		
6 - Kenya		
7 - Senegal		
8 - Sudan		

- 2007 estimated budget: 44 million USD
- 2013 estimated budget: 32 million USD

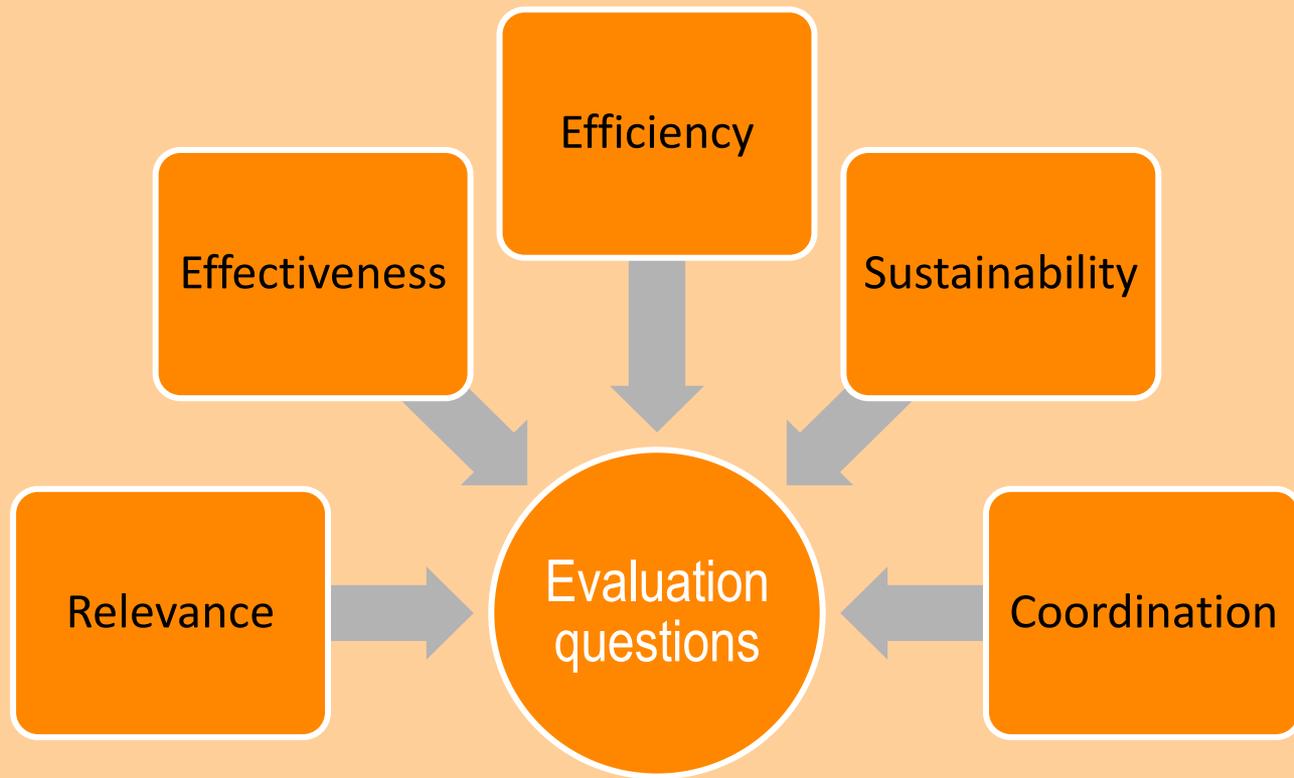
# Programme implementation II

	2008	2009	2010	2011
Ethiopia	9.62%	55.95%	90.74%	102.20%
Guinea - Conakry	20.79%	62.06%	94.57%	87.25%
Guinea-Bissau	63.66%	100.62%	96.13%	87.15%
Kenya	78.07%	104.60%	96.44%	87.40%
Senegal	45.09%	51.17%	64.43%	88.54%
Djibouti	88.63%	82.00%	40.52%	88.55%
Egypt	61.27%	90.35%	89.46%	93.10%
Sudan	97.24%	86.22%	98.60%	73.43%

As of April 2012, approximately **20.6 million USD** have been implemented by both agencies.



# Evaluation criteria



# Evaluation questions



## Evaluation Questions

## Evaluation criteria

EQ1: How relevant has the programme been to national and community needs, priorities and commitments as well as to the global and regional priorities and commitments of UNFPA, UNICEF and key international stakeholders?

Relevance (including programme design)

EQ2: To what extent has the programme contributed to: the creation of sustainable favourable conditions and changes in social norms leading to the abandonment of FGM/C at the national and community levels and to strengthening the global movement towards abandonment of FGM/C in one generation ?

Effectiveness and sustainability

EQ3: To what extent have the outputs of the joint programme been achieved or are likely to be achieved with the appropriate amount of resources/inputs ?

Efficiency

EQ4: To what extent are the benefits and achievements of the joint program in terms of national ownership, leadership, scalability and partnerships are likely to continue after the programme has ended?

Sustainability

EQ 5: How efficient and effective was the coordination between UNFPA and UNICEF at the global, regional and country levels in view of achieving the joint programme's results?

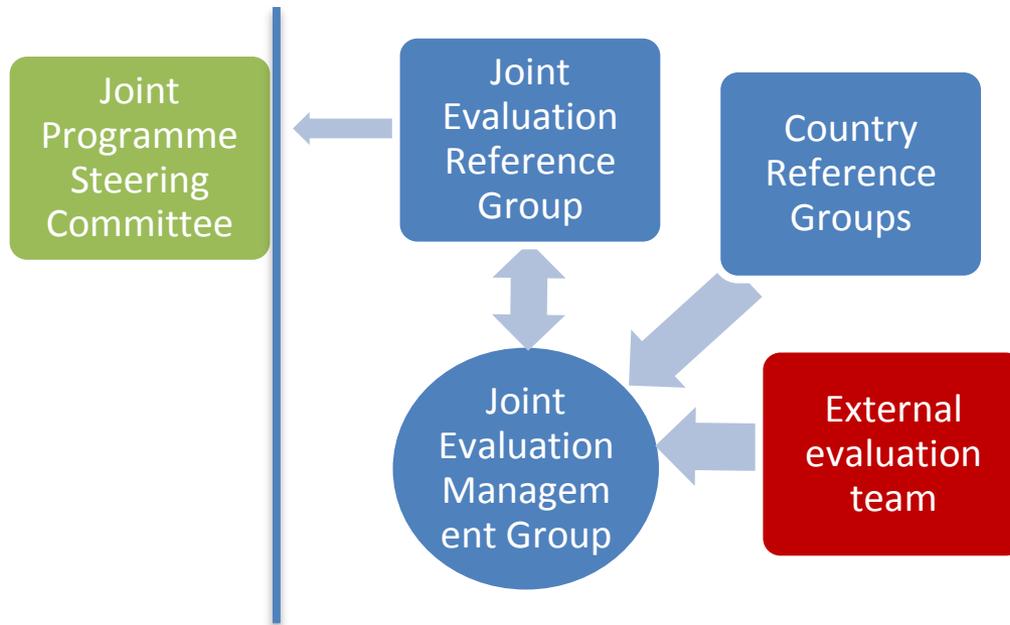
Effectiveness, efficiency and coordination between UNFPA and UNICEF (including programme management)

EQ 6: How efficient and effective was the management of the joint programme at global, regional and country levels?

Effectiveness, efficiency and coordination between UNFPA and UNICEF (including programme management)

- Review of documents and secondary data
- Key informant interviews (global, regional, national)
- Survey and 'virtual focus groups' (11 countries not covered by country case studies)
- 4 Country case studies (including consultations at national and community levels)

## Evaluation Governance Structure



## Mandate

To provide impartial and constructive feedback on the products of the evaluation, thus contributing to enhance the overall quality and utility of the joint exercise.

### *The role of the national reference group:*

- serve as a resource group for the evaluation and facilitate access to information, and documentation
- assist in identifying external stakeholders to be consulted during the evaluation process.
- participate in the briefing and debriefing meetings as per the evaluation team's request.
- provide comments (possible factual errors and omissions) and substantive feedback to ensure the quality of the Kenya Country Case Study Report;
- contribute to disseminating the findings of the evaluation and follow-up action planning

# The evaluation process

## Preparation

- Drafting of terms of reference
- Selection and recruitment of the evaluation team

## Design & Desk Review

- Draft inception report
- Pilot mission
- Final inception report

## Data collection & field visits

- 4 field missions
- Preparation of draft country reports
- Preparation of final country reports

## Reporting

- Preparation of draft final evaluation report
- Preparation of final evaluation report

## Dissemination & follow-up

- Management response
- Stakeholder workshop

The evaluation deliverables are the following:

- Inception report
- Four country case study reports
- Final evaluation report

Pilot Field Visit to Kenya – November 12-23, 2012

Final Inception Report – December 2012

Draft Kenya Case Study Report – late December 2012

Final Kenya Country Case Study Report –late Jan. 2013

Remaining 3 Site visits – Jan./Feb. 2013

3 Draft Country Case Study Reports – Feb./March 2013

Final Country Case Study Reports – early April 2013

Draft Evaluation Report – late April 2013

Final Evaluation Report - June 2013

Stakeholder Workshop - July 2013

## Evaluation team

Anette Wenderoth

Team Leader and Gender Expert

Jane Kiragu

National Consultant for Kenya Country Case Study

Ellen Gruenbaum

Senior Gender and FGM/C Expert

Joëlle Palmieri

Knowledge Management Expert

Monica Trevino

Senior Evaluation Specialist

Silvia Grandi

Evaluation Specialist

Emmanuel Trépanier

Evaluation Specialist

Carolyn Rumsey

Research Assistant

## Joint evaluation management group (EMG)

Alexandra Chambel

Chair, Evaluation Adviser, UNFPA

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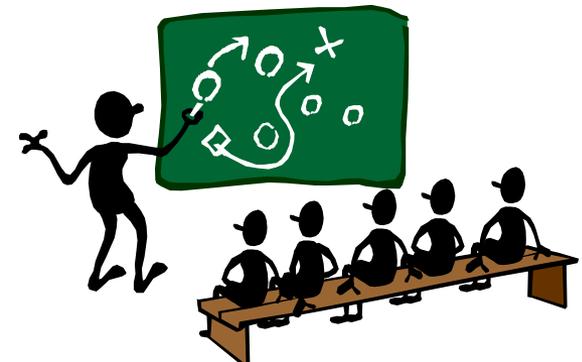
Senior Evaluation Specialist, UNICEF

Valeria Carou Jones

Evaluation Specialist, UNFPA

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Assisting the EMG, UNFPA



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<http://www.unfpa.org/public/home/about/Evaluation/EBIER/TE/pid/10103>

Any other questions?

Contact us: [evb@unfpa.org](mailto:evb@unfpa.org)

**THANK YOU!**